

FY 2020-21 Budget



Charting Our Course

1. The Lay of the Land
2. Details of our Path
3. Moving Forward

Priorities

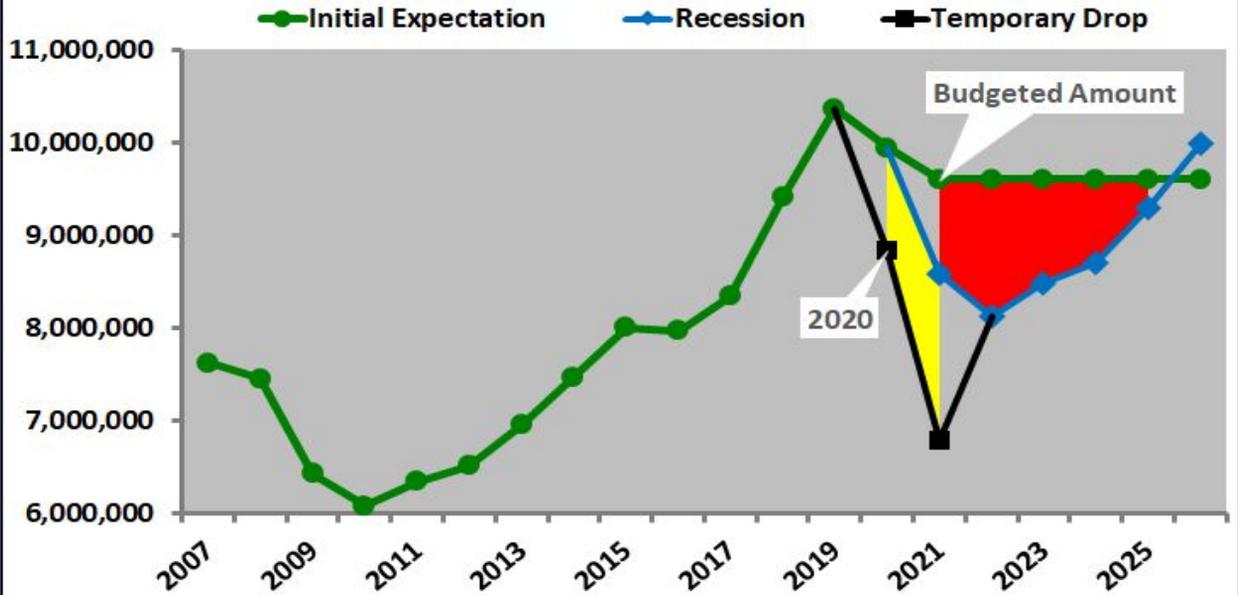
Strategic

- Governance
- Identity & Image
- Vibrant Downtown
- Economic Dev.
- Infrastructure

Short-term

- Economic Dev.
- Vibrant Downtown
- Infrastructure
- Safe Routes to School
- Community Safety

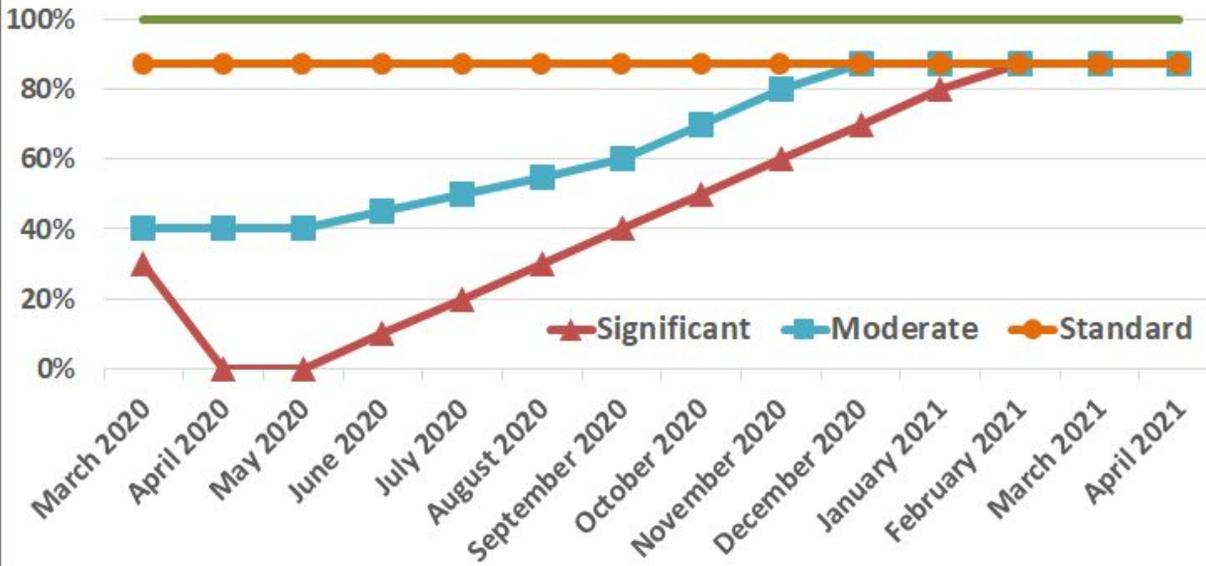
Sales Tax - Example



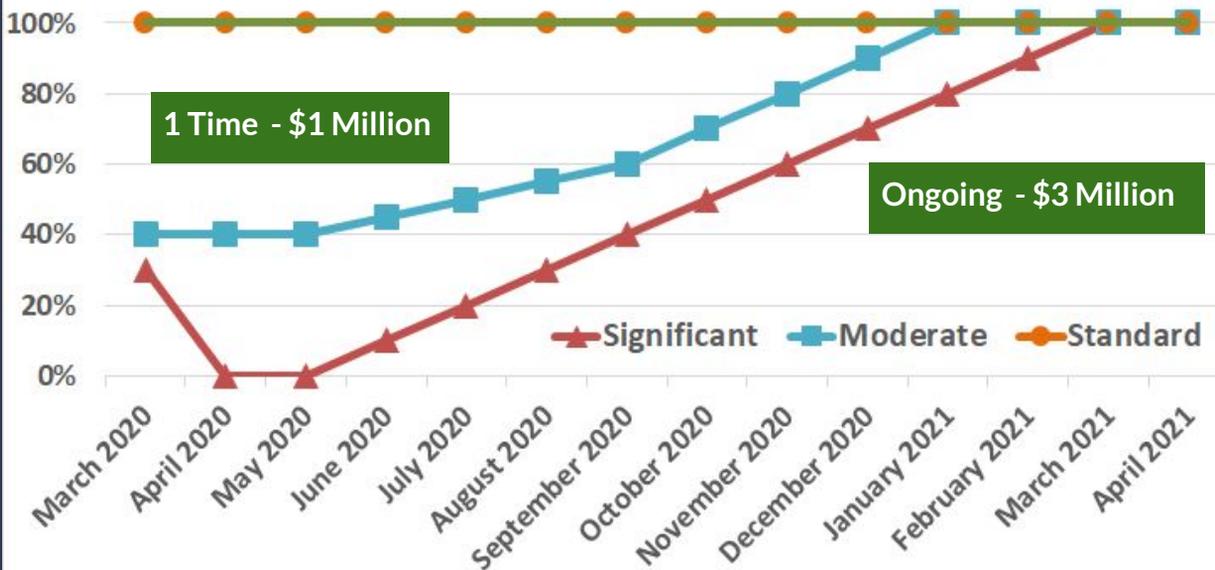
Revenue Assumptions

- Significant
 - Video Gaming
 - Hotel/Motel
- Moderate
 - Sales Tax
 - Income Tax
 - Places 4 Eating
 - Auto Rental

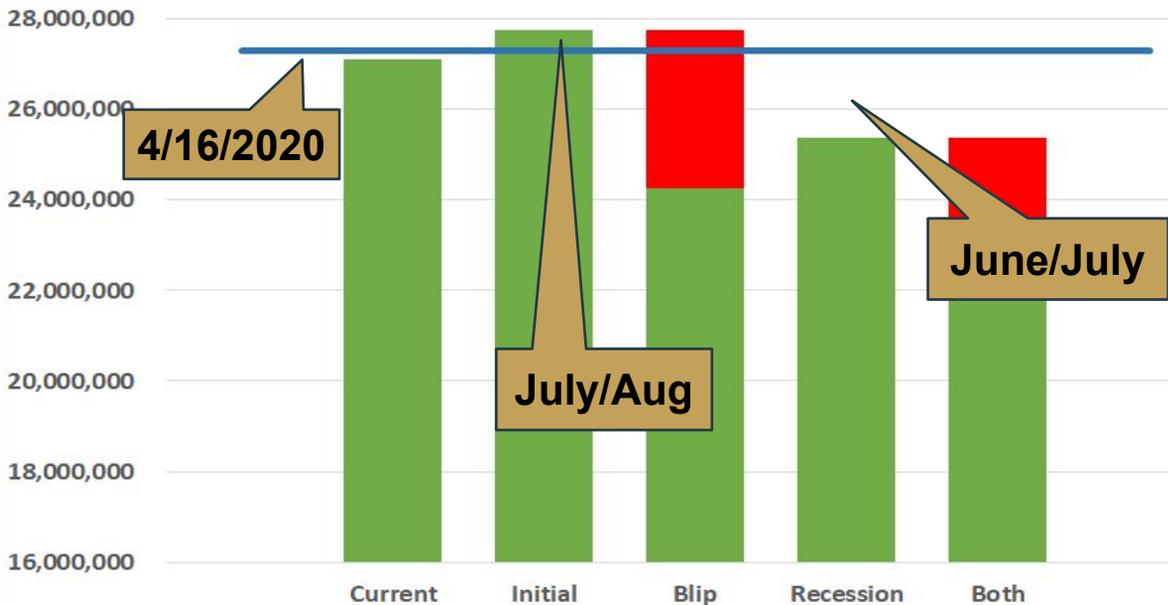
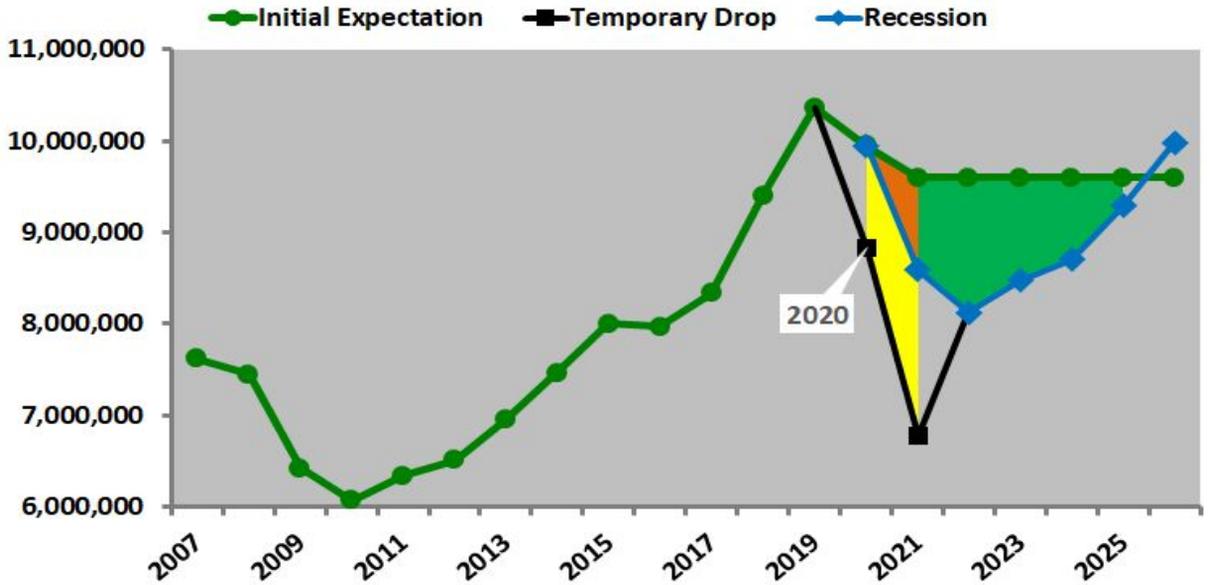
Revenue Estimates - Bad Case

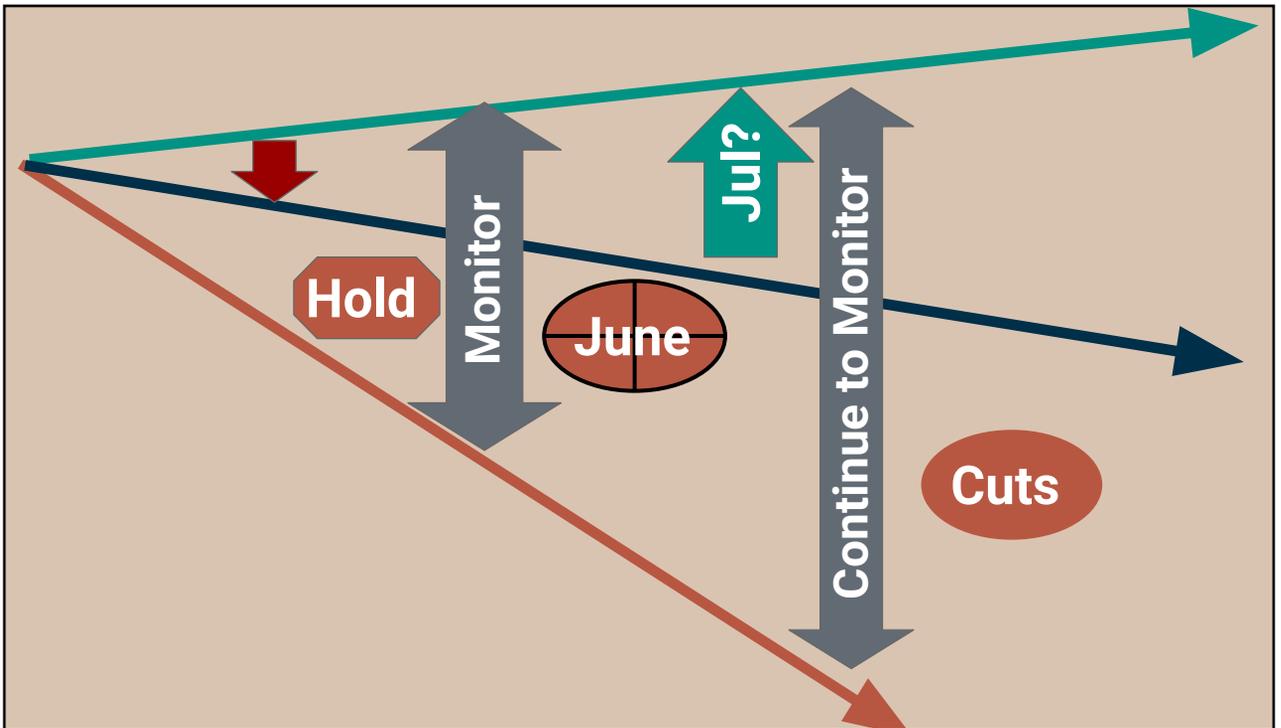


Revenue Estimates - Better Case



Sales Tax - Example - Better Case





2 - Details of Our Path

- Fund Summary
- Currently Not
- Currently In
- Currently on Hold

Shaping a Vibrant Community and Future Through Connection, Service and Leadership		FY 2020-21 Budget Strategic Plan Summary						
		General	Excess General Fund Balance	Capital / Project Funds	Specific Purpose Funds	Debt Service Fund	Water Fund	Grand Total
Estimated Beginning Available Balance*		(5,613,688)	(11,491,674)	(23,598,299)	(5,943,014)	(1,814,418)	(4,968,995)	(53,430,087)
Sources of Funds								
Revenues		(21,885,184)	(2,021,230)	(2,890,093)	(2,335,200)		(8,680,750)	(37,812,457)
Operating Transfers		(312,100)	-	(584,160)	(1,329,090)	(2,638,110)		(4,863,460)
Other Transfers		(3,045,830)	-	-	(5,816,000)	-	-	(8,861,830)
Bond Proceeds		-	-	-	-	-	-	-
Total Sources		(25,243,114)	(2,021,230)	(3,474,253)	(9,480,290)	(2,638,110)	(8,680,750)	(51,537,747)
Uses of Funds								
GOVERNANCE	Visionary leadership and partnership position us to elevate our quality of life.	4,969,167	-	12,360,090	4,140,890	-	-	21,470,147
IDENTITY & IMAGE	Westmont exemplifies beautiful, dynamic, cohesive community life.	16,255,105	-	1,153,535	212,769	-	-	17,621,409
DOWNTOWN	Our celebrated Downtown is the cornerstone of our community, and inspires, attracts and pulses with vitality.	-	-	71,930		-	-	71,930
ECONOMIC DEVELOPMENT	Vibrant business corridors generate superior economic performance.	918,870	-	-	6,131,000	-	-	7,049,870
INFRASTRUCTURE	Seamless integration of facilities and systems optimize our mobility and utility management.	3,887,665	-	9,581,400		2,637,762	9,038,160	25,144,987
Transfers Out		2,059,080	8,861,830	1,323,500		-	551,000	12,795,410
Total Uses		28,089,887	8,861,830	24,490,455	10,484,659	2,637,762	9,589,160	84,153,753
Net Change		2,846,773	6,840,600	21,016,202	1,004,369	-348	908,410	32,616,006
Estimated Ending Balance		(2,766,915)	(4,651,074)	(2,582,097)	(4,938,645)	(1,814,766)	(4,060,585)	(20,814,080)
Recommended Minimum Balances		(5,613,688)	(3,000,000)	(2,381,527)	(2,755,234)	(2,637,762)	(1,427,950)	(17,816,160)
Under/(Over) Recommended Minimum Balances		2,846,773	(1,651,074)	(200,570)	(2,183,411)	822,997	(2,632,635)	(2,997,920)

*Amounts were estimated prior to Board approval of the budget. Available balance excludes balances that are non spendable, on deposit with insurance pools, or are restricted because they were generated through foreign fire insurance payments. Additionally, for the TIFs, amounts due to other funds are excluded.

Shaping a Vibrant Community and Future Through Connection, Service and Leadership		FY 2020-21 Budget Strategic Plan Summary									
		General	Excess General Fund Balance	C/T	Capital	Bond PW Facility Non Water	Bond PW Facility - Water	Stormwater Infr	Stormwater Bond	MFT	Capital / Project Funds
Estimated Beginning Available Balance*		(5,613,688)	(11,491,674)	(1,088,743)	(4,571,056)	(6,522,000)	(4,975,000)	(4,558,472)		(1,883,028)	(23,598,299)
Sources of Funds											
Revenues		(21,885,184)	(2,021,230)	(389,033)	(397,060)	-	-	(1,473,000)	-	(631,000)	(2,890,093)
Operating Transfers		(312,100)	-	-	(539,160)	-	-	(45,000)	-	-	(584,160)
Other Transfers		(3,045,830)	-	-	-	-	-	-	-	-	-
Bond Proceeds		-	-	-	-	-	-	-	-	-	-
Total Sources		(25,243,114)	(2,021,230)	(389,033)	(936,220)	-	-	(1,518,000)		(631,000)	(3,474,253)
Uses of Funds											
GOVERNANCE Visionary leadership and partnership position us to elevate our quality of life.		4,969,167	-	-	1,081,280	6,429,050	4,849,760	-	-	-	12,360,090
IDENTITY & IMAGE Westmont exemplifies beautiful, dynamic, cohesive community life.		16,255,105	-	1,153,535	-	-	-	-	-	-	1,153,535
DOWNTOWN Our celebrated Downtown is the cornerstone of our community, and inspires, attracts and pulses with vitality.		-	-	71,930	-	-	-	-	-	-	71,930
ECONOMIC DEVELOPMENT Vibrant business corridors generate superior economic performance.		918,870	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE Seamless integration of facilities and systems optimize our mobility and utility management.		3,887,665	-	-	3,399,000	-	-	5,031,000	-	1,151,400	9,581,400
Transfers Out		2,059,080	8,861,830	-	350,000	-	-	663,500	-	310,000	1,323,500
Total Uses		28,089,887	8,861,830	1,225,465	4,830,280	6,429,050	4,849,760	5,694,500	-	1,461,400	24,490,455
Net Change		2,846,773	6,840,600	836,432	3,894,060	6,429,050	4,849,760	4,176,500	-	830,400	21,016,202
Estimated Ending Balance		(2,766,915)	(4,651,074)	(252,311)	(676,996)	(92,950)	(125,240)	(381,972)		(1,052,628)	(2,582,097)
Recommended Minimum Balances		(5,613,688)	(3,000,000)	(77,807)	(936,220)	-	-	(736,500)	-	(631,000)	(2,381,527)
Under/(Over) Recommended Minimum Balances		2,846,773	(1,651,074)	(174,504)	259,224	(92,950)	(125,240)	354,528	-	(421,628)	(200,570)

*Amounts were estimated prior to Board approval of the budget. Available balance excludes balances that are non spendable, on deposit with insurance pools, or are restricted because they were generated through foreign fire insurance payments. Additionally, for the TIFs, amounts due to other funds are excluded.

Shaping a Vibrant Community and Future Through Connection, Service and Leadership		FY 2020-21 Budget Strategic Plan Summary									
		VRP	Downtown Parking	IMRF / SS	DEA	TIF-SWBD	TIF-CBD	Specific Purpose Funds	Debt Service Fund	Water Fund	Grand Total
Estimated Beginning Available Balance*		(4,058,135)	(25,000)	(836,682)	(413,862)	(371,991)	(237,344)	(5,943,014)	(1,814,418)	(4,968,995)	(53,430,087)
Sources of Funds											
Revenues		(40,000)	(3,200)	(1,493,000)	(220,000)	(309,000)	(270,000)	(2,335,200)		(8,680,750)	(37,812,457)
Operating Transfers		(1,126,310)	-	(202,780)	-	-	-	(1,329,090)	(2,638,110)		(4,863,460)
Other Transfers		-	-	-	-	-	(5,816,000)	(5,816,000)	-	-	(8,861,830)
Bond Proceeds		-	-	-	-	-	-	-	-	-	-
Total Sources		(1,166,310)	(3,200)	(1,695,780)	(220,000)	(309,000)	(6,086,000)	(9,480,290)	(2,638,110)	(8,680,750)	(51,537,747)
Uses of Funds											
GOVERNANCE	Visionary leadership and partnership position us to elevate our quality of life.	2,093,110	-	2,047,780	-	-	-	4,140,890	-	-	21,470,147
IDENTITY & IMAGE	Westmont exemplifies beautiful, dynamic, cohesive community life.	-	-	-	212,769	-	-	212,769	-	-	17,621,409
DOWNTOWN	Our celebrated Downtown is the cornerstone of our community, and inspires, attracts and pulses with vitality.	-	-	-	-	-	-	-	-	-	71,930
ECONOMIC DEVELOPMENT	Vibrant business corridors generate superior economic performance.	-	-	-	-	115,000	6,016,000	6,131,000	-	-	7,049,870
INFRASTRUCTURE	Seamless integration of facilities and systems optimize our mobility and utility management.	-	-	-	-	-	-	-	2,637,762	9,038,160	25,144,987
Transfers Out		-	-	-	-	-	-	-	-	551,000	12,795,410
Total Uses		2,093,110	-	2,047,780	212,769	115,000	6,016,000	10,484,659	2,637,762	9,589,160	84,153,753
Net Change		926,800	(3,200)	352,000	(7,231)	(194,000)	(70,000)	1,004,369	-348	908,410	32,616,006
Estimated Ending Balance		(3,131,335)	(28,200)	(484,682)	(421,093)	(565,991)	(307,344)	(4,938,645)	(1,814,766)	(4,060,585)	(20,814,080)
Recommended Minimum Balances		(2,071,455)	-	409,556	(220,000)	(565,991)	(307,344)	(2,755,234)	(2,637,762)	(1,427,950)	(17,816,160)
Under/(Over) Recommended Minimum Balances		(1,059,880)	(28,200)	(894,238)	(201,093)	0	0	(2,183,411)	822,997	(2,632,635)	(2,997,920)

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**FY 2020-21 Considerations Not
Included In Budget**

			Base Amount	Initial Consideration	Current Increase	In Budget	
Ongoing	C/T	<20,000	1,500	13,500	0	1,500	
		100th Anniversary Increase	0	50,000	0	0	
		Downtown Wreaths, Lights, Ribbons, & greenery	25,000	7,000	0	25,000	
		Sister City Program	10,000	15,410	0	10,000	
		Tree Lights	15,000	10,000	0	15,000	
		C/T Total		51,500	95,910	0	51,500
	Capital	<100,000	0	323,000	0	0	
		CBD Alley D	0	75,000	0	0	
		CBD Alley G	0	375,000	0	0	
		CBD Alley Reconst SecD	0	400,000	0	0	
		Fueling Center	0	100,000	0	0	
		Gateway Signs	0	50,000	0	0	
		Lincoln/Irving Parking Lot Improvements	0	150,000	0	0	
		Ogden Median	100,000	15,000	0	100,000	
		Ogden Median Features	10,000	15,000	0	10,000	
		RxR ROW Landscape	125,000	75,000	0	125,000	
		Warwick Ave. (Burlington to Chicago) Recon. Projec	0	100,000	0	0	
		Williams Connector	0	230,000	0	0	
		Capital Total		235,000	1,908,000	0	235,000
	DEA	<20,000	0	2,021	0	0	
	DEA Total		0	2,021	0	0	
	General	Administration/Legislation	<20,000	0	15,000	0	0
			Village Hall Updates	0	5,000	0	0
		Community Development	<20,000	10,000	12,500	0	10,000
			Fire	<20,000	0	18,000	0
		Information Technologies	<20,000	0	3,500	0	0
			Contracted Security Op Svcs Ph4	36,000	14,000	0	36,000
		Police	Andy Frain / Crossing Guards	51,720	4,930	4,930	51,720
			Public Works	9,450	1,550	0	9,450
			<20,000	23,700	48,900	0	23,700
			Concrete	40,000	10,000	0	40,000
			Concrete Sidewalk Cutting Program	35,000	15,000	0	35,000
			Contractual Cleaning	4,000	6,000	0	4,000
			Road Salt	110,000	35,000	0	110,000
			Tree Planting (Contractual) (300)	0	35,000	0	0
			Tree removal/stumping (Contractual)	0	20,000	0	0
			Tree Trimming	100,000	120,000	0	100,000
		General Total		419,870	364,380	4,930	419,870
		MFT	2020 Annual MFT Resurfacing Project	0	100,000	0	0
			Parkway Dr Reconstruction	0	1,260,000	0	0
			Street Resurfacing	0	300,000	0	0
	MFT Total		0	1,660,000	0	0	
	Stormwater Infr	<100,000	0	126,000	0	0	
		57th St. Storm Sewer project	0	90,000	0	0	
		CBD Alley D	0	75,000	0	0	
		CBD Alley G	0	375,000	0	0	
		CBD Alley Reconst SecD	0	400,000	0	0	
		Estimated One Time Reduction	0	289,000	0	0	
	Stormwater Infr Total		0	1,355,000	0	0	
	Water Fund	<20,000	5,000	2,000	0	5,000	
		Bi Annual Fire Flow Testing	46,000	46,000	0	46,000	
		Generator transfer switch	0	75,000	0	0	
		Large Meter Testing	0	20,000	0	0	
		Lead & Copper Testing June 2020 (FY 2021)	0	25,000	0	0	
		LED Conversion	0	10,000	0	0	
		N Warwick	60,000	50,000	0	60,000	
		Oakmont Ln. Water Main	0	200,000	0	0	
		Tri Annual Leak Detection (2020)	0	42,000	0	0	
		Wash/Paint Water Towers	0	25,000	0	0	
		Water 241	80,000	40,000	0	80,000	

**FY 2020-21 Considerations Not
Included In Budget**

			Base Amount	Initial Consideration	Current Increase	In Budget	
Water Fund Total			191,000	535,000	0	191,000	
Total Ongoing			897,370	5,920,311	4,930	897,370	
One Time	Capital	<100,000	0	145,000	0	0	
		Parkway Dr Reconstruction	0	145,000	0	0	
	Capital Total			0	290,000	0	0
	DEA	<20,000	0	13,600	0	0	
		Polaris UTV	0	30,000	0	0	
		TruNarc Handheld Narcotics Analyzer	0	25,000	0	0	
	DEA Total			0	68,600	0	0
	General	Administration/Legislation	<20,000	0	1,500	0	0
			Fire Testing Design	0	100,000	100,000	0
		Community Development	<20,000	0	8,500	0	0
			Consultant Study of Local Amendments	0	50,000	0	0
			Continued PT Temp	0	30,000	0	0
			Interim ERP assistance (from Tyler)	0	45,000	0	0
			Off Site Scanning	0	40,000	0	0
		Information Technologies	<20,000	0	56,350	0	0
			Mobile Data Computers (24)	0	96,000	0	0
			Replace Door Access at VH and FD	0	23,000	0	0
			So. Cass Corridor Tree Planting (120)	0	25,000	0	0
	General Total			0	570,250	100,000	0
	Water Fund		<20,000	1,000	15,000	0	1,000
			Federal Emergency Response Plan	20,000	80,000	0	20,000
Water Fund Total			21,000	95,000	0	21,000	
Total One Time			21,000	1,023,850	100,000	21,000	
Grand Total			918,370	6,944,161	104,930	918,370	

FY 2020-21 Budget Capital/Project Funds

		C/T	Capital	MFT	Stormwater Infr	Grand Total
1GOV	<100,000		242,780			242,780
	Ashford Gateway		55,000			55,000
	Cass Median & Gateway		15,000			15,000
	Cass-Burlington Intrsrctn Traffic Cntrl Equip		25,000			25,000
	Fueling Center		400,000			400,000
	Gateway Signs		155,000			155,000
	Ogden Median		100,000			100,000
	Ogden Median Features		32,500			32,500
	RxR ROW Landscape		20,000			20,000
	Traffic Signal Upgrades		36,000			36,000
1GOV Total			1,081,280			1,081,280
2I&I	<20,000	64,150				64,150
	100th Anniversary	61,700				61,700
	Banner Poles c/o	25,000				25,000
	Cass Median & Gateway	15,000				15,000
	Chamber External Funding	41,750				41,750
	Community Events	102,240				102,240
	Convention Tourism	190,750				190,750
	Custodial Services Agreement	21,000				21,000
	Downtown Development Grants	25,000				25,000
	Downtown Wreaths, Lights, Ribbons, & greenery	25,000				25,000
	LED Conversion	10,000				10,000
	Marketing/Economic Dev 75%	70,585				70,585
	Ogden Median Features	22,500				22,500
	Richmond Garden Pervious Paving c/o	75,000				75,000
	Sister City Program	10,000				10,000
	Tree Lights	15,000				15,000
	Wayfinding Signs	300,000				300,000
	Westmont AutoGroup Funding	24,000				24,000
Westmont Centre	54,860				54,860	
2I&I Total		1,153,535				1,153,535
3DTN	Community Events	22,910				22,910
	Convention Tourism	49,020				49,020
3DTN Total		71,930				71,930
5INF	<100,000		10,000	291,400	308,500	609,900
	61st & Cumnor Streambank Stabilization Prj				764,000	764,000
	Ashford Detention Mgt 61st & Richmond				311,000	311,000
	Ashford Stabilization Proj				1,001,500	1,001,500
	Burlington Reconstruction		400,000			400,000
	Cass & Burlington to PW Detention				250,000	250,000
	CBD Alley C		495,000		495,000	990,000
	CBD Alley E		208,500		208,500	417,000
	CBD Alley G		82,500		82,500	165,000
	CBD Streetscape Project		280,000			280,000
	Commuter Platform/Stairs		740,000	100,000		840,000
	Deer Creek				510,000	510,000
	FDHQ Parking Lot Expansion		125,000			125,000
	FDHQ Regional Detention Basin				150,000	150,000

FY 2020-21 Budget Capital/Project Funds

		C/T	Capital	MFT	Stormwater Infr	Grand Total
	Ogden Median		450,000			450,000
	Ogden Median Features		280,000			280,000
	Other Stormwater				650,000	650,000
	Park St Improvements		50,000			50,000
	Parkway Dr Reconstruction			80,000		80,000
	Richmond Grant Intersection				300,000	300,000
	Richmond Reconstruction		53,000			53,000
	RxR ROW Landscape		125,000			125,000
	Street Resurfacing			680,000		680,000
	SW Public Sidewalk		100,000			100,000
5INF Total			3,399,000	1,151,400	5,031,000	9,581,400
9TRF	Debt		350,000	310,000	483,500	1,143,500
	VRP				180,000	180,000
9TRF Total			350,000	310,000	663,500	1,323,500
Grand Total		1,225,465	4,830,280	1,461,400	5,694,500	13,211,645

FY 2020-21 Budget Specific Use Funds

		DEA	IMRF / SS	TIF-CBD	TIF-SWBD	VRP	Grand Total
1GOV	Convert Continued Use (3)					12,000	12,000
	Fire - Large SUV (1)					54,700	54,700
	Fire - Pumper (1)					651,700	651,700
	Fire Quint Lease Payment - Annual					127,000	127,000
	Fire U183 - Mid Size SUV (1) - C/O					37,700	37,700
	IMRF/FICA/Medicare		2,047,780				2,047,780
	Patrol (2) FY 19-20 C/O					80,000	80,000
	Patrol (3) FY 20-21					122,100	122,100
	Police Non Squad #23					39,400	39,400
	PW 159 Convert Sweeper to Vactor					180,000	180,000
	PW 128 & 135 -5 Ton Dump (2)					340,000	340,000
	PW 142 - 1-2 Ton Dump - C/O					81,200	81,200
	PW 159 Sweeper					240,000	240,000
	PW 165 - 1-2 Ton Dump					86,110	86,110
	PW 454 - Small Box - C/O					41,200	41,200
1GOV Total			2,047,780			2,093,110	4,140,890
2I&I	Brite Computers License Plate Reading	51,739					51,739
	Misc DEA	161,030					161,030
2I&I Total		212,769					212,769
4EDV	Burlington Reconstruction			1,705,000			1,705,000
	ComEd			1,500,000			1,500,000
	Lincoln Public Parking			1,966,000			1,966,000
	Misc Projects			132,500			132,500
	Misc TIF				115,000		115,000
	Property Purchase (Multiple)			645,000			645,000
	School Payments			67,500			67,500
4EDV Total			6,016,000	115,000			6,131,000
Grand Total		212,769	2,047,780	6,016,000	115,000	2,093,110	10,484,659

FY 2020-21 Budget VRP Revenues

	Base Amount	Increased Consideration	Grand Total
From General	-	-	-
Fire	-	-	-
2 Ambulances (7); 1 Reserve (10)	(120,610.00)	-	(120,610.00)
3 Pumpers (16) - one 2025 to 2021	(177,720.00)	-	(177,720.00)
1 Squad (20); 1 Quint Lease	(171,330.00)	-	(171,330.00)
9 MidSUV (10); 2 L.SUV(10); 1 Pickup (12)	(43,070.00)	-	(43,070.00)
2 Trailer	(2,210.00)	-	(2,210.00)
Police	-	-	-
12 Squads (3 / yr) ; Change overs	(134,100.00)	-	(134,100.00)
5 Non Squads (7)	(31,530.00)	-	(31,530.00)
1 Van (11)	(720.00)	-	(720.00)
Public Works	-	-	-
3 1&2 Ton Dumps (12)	(21,970.00)	-	(21,970.00)
Change from 12 years to 9 years	-	(6,730.00)	-
8 Large Dumps (15)	(84,405.00)	-	(84,405.00)
Change from \$145,700 cost to \$170,000	-	(14,075.00)	(14,075.00)
1 Sweeper; 1 Pervious Sweeper	(58,930.00)	-	(58,930.00)
Sweeper (\$240,000) to Vactor (\$420,000)	-	(18,645.00)	-
6 Pickups (15)	(26,500.00)	-	(26,500.00)
3 Utility Trucks (15); 1 Small Box (9)	(23,860.00)	-	(23,860.00)
1 Bucket (15); 1 Chipper (10); 5 Trailer	(35,280.00)	-	(35,280.00)
From SW Fund	-	-	-
PW Vactor	(180,000.00)	-	(180,000.00)
	(1,112,235.00)	(39,450.00)	(1,126,310.00)

FY 2020-21 General Fund Operating Considerations

			Base Amount	Increased Consideration	Grand Total
1GOV					
	Administration/Legislation		1,540,515	15,530	1,556,045
		<20,000	94,090	0	94,090
		Police Officer Testing	20,000	0	20,000
		Sergeants Exam	25,000	0	25,000
		Village Hall Updates	0	0	0
	Community Development		255,720	0	255,720
	Finance		606,547	9,190	615,737
	Fire		0	0	0
	Information Technologies		488,505	5,920	494,425
		<20,000	246,720	0	246,720
		Contracted Security Op Svcs Ph4	36,000	0	36,000
		ERP	95,140	0	95,140
		ETSB DuJIS Records Mgt	46,000	0	46,000
		General Equip Repl (Village Wide)	28,000	0	28,000
		General Maintenance Services	28,000	0	28,000
		Google Apps for Government	46,100	0	46,100
		Microsoft Enterp Agreement License	29,800	0	29,800
		MSI	23,790	0	23,790
	Police		0	0	0
	Public Works		680,820	12,580	693,400
		<20,000	94,250	3,750	98,000
		Contractual Cleaning	26,000	0	26,000
		Park District Mowing Services	60,000	0	60,000
1GOV Total			4,470,997	46,970	4,517,967
2I&I					
	Administration/Legislation		0	0	0
	Community Development		0	0	0
	Fire		4,861,755	77,570	4,939,325
		<20,000	32,765	0	32,765

FY 2020-21 General Fund Operating Considerations

			Base Amount	Increased Consideration	Grand Total
		Dispatch	335,000	0	335,000
		Medical Evaluations	27,600	0	27,600
		Paramedic Contract: Kurtz	1,040,550	55,500	1,096,050
		Special Events	20,000	0	20,000
	Information Technologies		0	0	0
	Police		9,282,025	166,960	9,448,985
		<20,000	71,480	14,050	85,530
		Andy Frain / Crossing Guards	51,720	4,930	56,650
		DUI Prosecutor	0	26,000	26,000
	Public Works		0	0	0
		<20,000	7,200	0	7,200
		Parkway trees Fall 2020 (150)	31,000	0	31,000
		Parkway trees Spring 2021 (150)	31,000	0	31,000
		Tree Planting (Contractual) (300)	0	0	0
		Tree removal/stumping (Contractual)	0	0	0
		Tree Trimming	100,000	0	100,000
2I&I Total			15,892,095	345,010	16,237,105
3DTN					
	Administration/Legislation		0	0	0
	Community Development		0	0	0
	Public Works		0	0	0
3DTN Total			0	0	0
4EDV					
	Administration/Legislation		0	0	0
	Community Development		873,170	13,950	887,120
		<20,000	31,750	0	31,750
4EDV Total			904,920	13,950	918,870
5INF					
	Community Development		0	0	0
	Public Works		3,269,400	30,500	3,299,900

FY 2020-21 General Fund Operating Considerations

			Base Amount	Increased Consideration	Grand Total
		<20,000	105,765	0	105,765
		Basin Repairs	20,000	0	20,000
		Blacktop	35,000	0	35,000
		Concrete	40,000	0	40,000
		Concrete Light Replacement(5)	25,000	0	25,000
		Concrete Sidewalk Cutting Program	35,000	0	35,000
		Liquid Geomelt/Salt Brine	10,000	10,000	20,000
		Road Salt	110,000	0	110,000
		Street Light Repairs	75,000	0	75,000
		Veh Repair/Outside Vendor	10,000	7,000	17,000
		Vehicle Parts For Total Fleet	70,000	20,000	90,000
5INF Total			3,805,165	67,500	3,872,665
9TRF			0	0	0
	Transfers	Capital Projects	124,160	0	124,160
		Debt 2013	332,000	0	332,000
		Debt 2019	411,610	0	411,610
		Debt Developer Note (1) Interest	143,000	0	143,000
		Debt Developer Note (1) Principal	57,000	0	57,000
		Stormwater Fund	45,000	0	45,000
		VRP	932,235	14,075	946,310
9TRF Total			2,045,005	14,075	2,059,080
Grand Total			27,118,182	487,505	27,605,687

FY 2020-21 Budget Operating Department Change From Prior Year		Prior Year	Pre Village Wide Increases / Board Adjustments	Increase / (Decrease)	% Increase / (Decrease)
General	Administration/Legislation	1,599,009	1,689,605	90,596.00	6%
General	Community Development	1,250,070	1,160,640	(89,430.00)	(7%)
General	Finance	602,070	606,547	4,477.00	1%
General	Fire	6,137,984	6,233,170	95,186.00	2%
General	Information Technologies	1,747,566	1,409,255	(338,311.00)	(19%)
General	Police	6,724,660	6,648,275	(76,385.00)	(1%)
General	Public Works	5,106,200	4,891,185	(215,015.00)	(4%)
General	Transfers	2,104,880	2,059,080	(45,800.00)	(2%)
General Total		25,272,439	24,697,757	(574,682.00)	(2%)
Water Fund		6,248,330	6,234,530	(13,800.00)	(0%)
Grand Total		31,520,769	30,932,287	(588,482.00)	(2%)

FY 2020-21 Village Wide Personnel - Operating Considerations			Agreed Upon Increase	2.0% General Wage Adjustment	Grand Total
1GOV	General	Administration/Legislation	4,580	10,950	15,530
		Finance		9,190	9,190
		Information Technologies		5,920	5,920
		Public Works	3,510	9,070	12,580
1GOV Total			8,090	35,130	43,220
2I&I	C/T		130	3,190	3,320
	General	Fire	3,520	74,050	77,570
		Police	68,690	101,810	170,500
2I&I Total			72,340	179,050	251,390
3DTN	C/T			1,410	1,410
3DTN Total				1,410	1,410
4EDV	General	Community Development	1,250	12,700	13,950
4EDV Total			1,250	12,700	13,950
5INF	General	Public Works	3,000	27,500	30,500
	Water Fund		2,570	17,360	19,930
5INF Total			5,570	44,860	50,430
Grand Total			87,250	273,150	360,400

FY 2020-21 General Fund 1-Time Considerations

			Base Amount	Increased Consideration	Grand Total
	Revenue		0	-484,200	-484,200
		Estimated One Time Reduction	0	2,561,630	2,561,630
Total			0	2,077,430	2,077,430
1GOV	Administration/Legislation		10,000	0	10,000
		<20,000	0	0	0
		Fire Testing Design	0	100,000	100,000
	Information Technologies		0	0	0
		<20,000	2,000	9,200	11,200
		ERP (C/O)	0	200,000	200,000
		Mobile Data Computers (24)	0	0	0
		Outside Desktop Technician Services	0	80,000	80,000
		Replace Door Access at VH and FD	0	0	0
		Switch Replacements C/O	0	50,000	50,000
	Public Works	<20,000	0	0	0
1GOV Total			12,000	439,200	451,200
2I&I	Fire		0	0	0
		Additional Testing	0	15,000	15,000
	Police		3,000	0	3,000
	Public Works	So. Cass Corridor Tree Planting (120)	0	0	0
2I&I Total			3,000	15,000	18,000
4EDV	Community Development	<20,000	0	0	0
		Consultant Study of Local Amendment	0	0	0
		Continued PT Temp	0	0	0
		Interim ERP assistance (from Tyler)	0	0	0
		Off Site Scanning	0	0	0
4EDV Total			0	0	0
5INF	Public Works		5,000	0	5,000
		<20,000	0	0	0
		Brine System	0	10,000	10,000
		Pasquinelli Dr Light Replacement c/o	0	0	0
5INF Total			5,000	10,000	15,000
Grand Total			20,000	2,541,630	2,561,630

FY 2020-21 Budget Debt Service Funds

		Expense	Revenue	Grand Total
2013 Bond	2013 - Capital Transfer		-100,000	-100,000
	2013 - General Transfer		-332,000	-332,000
	2013 - MFT Transfer		-310,000	-310,000
	Series 2013A Bond Interest	259,162.00		259,162
	Series 2013A Bond Principal	370,000.00		370,000
	Series 2013B Bond Interest	47,350.00		47,350
	Series 2013B Bond Principal	65,000.00		65,000
2013 Bond Total		741,512.00	-742,000	-488
2017 Bond	2017 Bond - From Stormwater		-483,500	-483,500
	Series 2017 Bond Interest	218,000.00		218,000
	Series 2017 Bond Principal	265,000.00		265,000
2017 Bond Total		483,000.00	-483,500	-500
2019 Bond	2019 - Capital Transfer - Offset Equipment		-50,000	-50,000
	2019 - Capital Transfer - Offset Infrastructure		-200,000	-200,000
	2019 Bond - From Water		-551,000	-551,000
	PW Facility - General Conservative		-51,500	-51,500
	PW Facility - General PFE		-360,110	-360,110
	Series 2019A Bond Interest	377,050.00		377,050
	Series 2019A Bond Principal	325,000.00		325,000
	Series 2019B Bond Interest	254,200.00		254,200
	Series 2019B Bond Principal	255,000.00		255,000
2019 Bond Total		1,211,250.00	-1,212,610	-1,360
Admin Fees	Annual Administrative Fees	2,000.00		2,000
Admin Fees Total		2,000.00		2,000
Developer's Note	Developer Note (1) Transfer		-200,000	-200,000
	Developer's Note (1) Interest	143,000.00		143,000
	Developer's Note (1) Principal	57,000.00		57,000
Developer's Note Total		200,000.00	-200,000	0
Grand Total		2,637,762.00	-2,638,110	-348

FY 2020-21 Water Fund

Water Fund Summary			
	Water Operating	Water Capital	Grand Total
Revenues	-7,150,750	-1,530,000	-8,680,750
Expenditures	6,669,460	2,919,700	9,589,160
Net Income	-481,290	1,389,700	908,410

Water Fund Considerations				
		Base Amount	Increased Consideration	Grand Total
Revenues	Water Sales Operations	-6,744,000	-25,500	-6,769,500
	Water Sales Infrastructure	-960,000	-285,000	-1,245,000
Revenues Total		-7,704,000	-310,500	-8,014,500
Operating		6,365,405	34,205	6,399,610
	<20,000	66,600	0	66,600
	Backflow Inspect	25,000	0	25,000
	Backflow Testing & Water Svc Inspection	50,000	0	50,000
	Bi Annual Fire Flow Testing	46,000	0	46,000
	Contractual Cleaning	5,250	0	5,250
	Federal Emergency Response Plan	20,000	0	20,000
	Hydrant Restoration (sandblast/paint)	25,000	0	25,000
	Large Meter Testing	0	0	0
	Lead & Copper Testing June 2020 (FY 20	0	0	0
	Tri Annual Leak Detection (2020)	0	0	0
	Valve exercising	32,000	0	32,000
	Wash/Paint Water Towers	0	0	0
Operating Total		6,635,255	34,205	6,669,460
Capital		1,561,000	0	1,561,000
	<20,000	23,700	0	23,700
	Demolition Well 13	50,000	0	50,000
	E DesMoines	50,000	0	50,000
	Generator transfer switch	0	0	0
	LED Conversion	0	0	0
	N Warwick	60,000	0	60,000
	N. Washington	70,000	0	70,000
	North Water Tower	750,000	0	750,000
	Oakmont Ln. Water Main	0	0	0
	Plant Trees Along RR ROW	200,000	0	200,000
	S Linden	50,000	0	50,000
	VFD Drive	25,000	0	25,000
	Water 241	80,000	0	80,000
Capital Total		2,919,700	0	2,919,700
Grand Total		9,554,955	34,205	9,589,160

Capital Project Status FY 2021

Project	Limits	Total Cost	Fund	Carry Over	Status	Partner
Street Resurfacing	various	\$1,045,000	MFT	\$680,000	HOLD	
Williams Connector	57th to James	\$230,000	CAP		HOLD	
57th St. Storm Sewer	Cass to Adams	\$90,000	Storm		HOLD	
Parkway Dr. Reconstruct	Liberty to Washington	\$1,400,000	CAP / MFT	\$80,000	HOLD	
SW Public Sidewalk	Misc. Eng.	\$100,000	CAP	\$100,000	HOLD	
SW S. Wilmette	Quincy to 55th	\$38,000	CAP		HOLD	
SW Vandustrial Dr.	61st to 63rd	\$12,000	CAP		HOLD	
Alley-C	200 blk West-side	\$990,000	CAP / SW	\$950,000	AWARDED	
Traffic Signal Upgrades	CBD	\$36,000	CAP			ICC
Burlington Reconstruction	S-Curve	\$2,100,000	CAP / TIF	\$1,800,000		Burlington Station
Lincoln Public Parking	Lincoln/Irving	\$1,966,000	TIF	\$1,156,000		Burlington Station
Alley-D	000 blk East-side	\$950,000	CAP / Storm		HOLD	Burlington Station
Alley-G	000 blk South	\$165,000	CAP / Storm			Quincy Station
Park St. Improvements	at Ogden	\$50,000	CAP			Developer
Commuter Platform/Stairs	Depot	\$840,000	CAP / MFT	\$100,000		BNSF & Metra
RxR ROW Landscape	BNSF	\$200,000	CAP	\$145,000	HOLD	BNSF
Ogden Median	Oakwood to Pasquinelli	\$550,000	CAP	\$550,000	AWARDED	IDOT (construction)
Ogden Median Features	various	\$335,000	CAP / HOT	\$335,000	HOLD	IDOT (permit issued)
Gateway Signs	4 locations	\$160,000	CAP	\$155,000	HOLD	IDOT (permit issued)
Cass Median & Gateway	35th Street	\$90,000	CAP / HOT	\$30,000	HOLD	
Streambank Stabilization	61st St. and Cumnor	\$764,000	Storm	\$764,000	HOLD	
Deer Creek Detention	Deer Creek	\$465,000	Storm	\$46,500		DG
Ashford Detention	61st and Richmond	\$311,000	GRANT/CAP	\$260,000		DuPage \$51k GRANT
Ashford Pond Stabilization	at 63rd St	\$950,000	Storm	\$1,000,000	HOLD	
Ashford Gateway	at Richmond	\$65,000	CAP	\$55,000	HOLD	DuDOT (permit only)
FDHQ Detention	balance	\$150,000	Storm	\$150,000		Kensington
Richmond-Grant SW		\$300,000	Storm	\$300,000	HOLD	
Linden-Norfolk SW		\$95,000	Storm	\$95,000	HOLD	
Wilmette Reconstruction	55th to 56th				HOLD	
Richmond Reconstruction		\$53,000	CAP	\$53,000	HOLD	Mack Subdivision

Capital Project Status FY 2021

Project	Limits	Total Cost	Fund	Carry Over	Status	Partner
Storm Sewer GIS	updates	\$25,000	Storm		HOLD	
Warwick Resurfacing	Burlington to Chicago	\$100,000	CAP		HOLD	watermain
WM N. Warwick Eng	Burlington to Chicago	\$110,000	Water	\$60,000	HOLD	resurfacing
WM E. Des Moines Eng	Linden to Oak	\$50,000	Water	\$50,000	HOLD	
WM S. Linden Eng.	Richmond to Des Moines	\$50,000	Water	\$50,000	HOLD	
WM N. Washington	Burlington to Naperville	\$920,000	Water	\$920,000	HOLD	
North Water Tower	WHS	\$750,000	Water	\$750,000		CUSD201
Generator upgrades	Water Plant	\$75,000	Water		HOLD	
VFD Drive	Water Plant	\$25,000	Water	\$25,000	HOLD	
Well #13 Demo	Well #13	\$50,000	Water	\$50,000		
Hydrant Repl Prog	various	\$30,000	Water		HOLD	
Valve Repl. Prog	various	\$30,000	Water		HOLD	
Meter Repl Program	various	\$100,000	Water		HOLD	

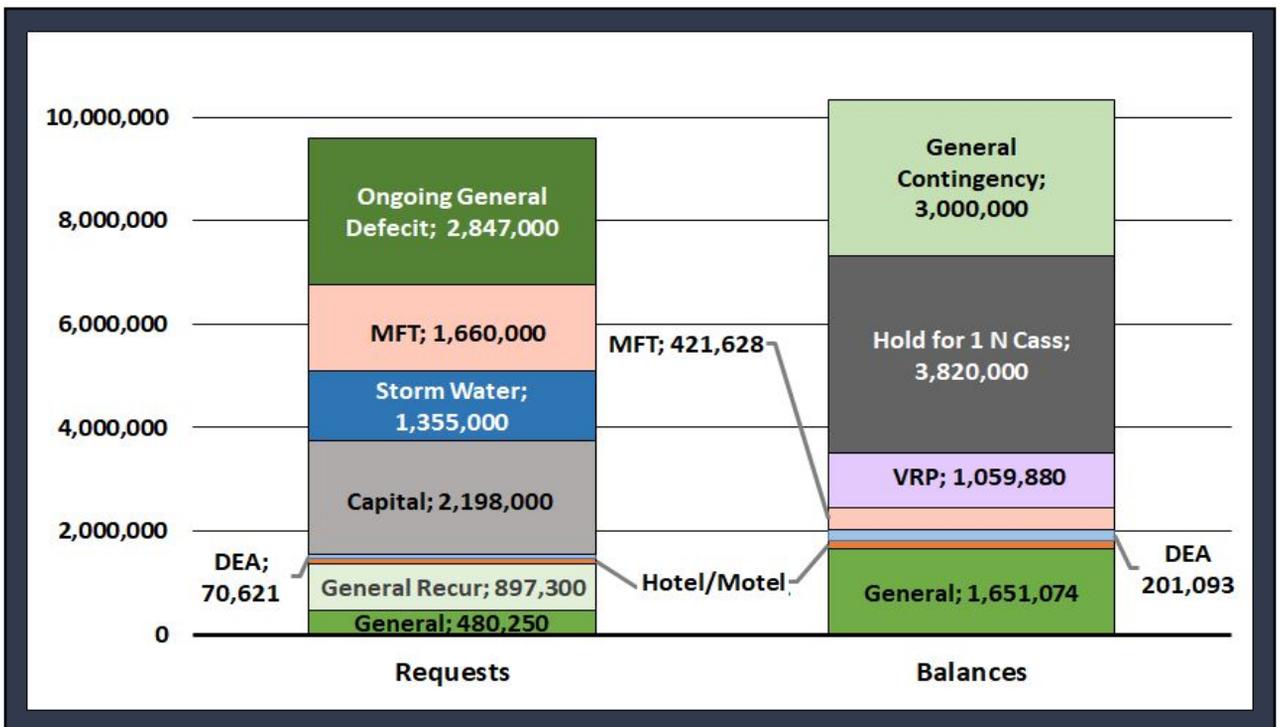
Items for Consideration from Board					
General / Other	Hotel/Motel	Total	Item	Notes	Hold?
			Other Items - Ongoing		
63,000		63,000	GWA - FOP	Contractually Required	
65,000		65,000	GWA - Fire fighters	Include in Base Budget, but delay implementation	Hold
145,150		145,150	GWA - Other	Include in Base Budget, but delay implementation	Hold
83,200		83,200	Other Dues & Subscriptions		
946,310		946,310	VRP Annual Set Aside	Should continue or make specific changes	
			Total Other Items Ongoing		210,150
			Other Items - One time		
367,100		367,100	VRP Scheduled Purchases Carry/Over [one time]	Already ordered; need to keep	
1,726,010		1,726,010	VRP Scheduled Purchases Next Year		Hold
1,000,000		1,000,000	VRP Excess Reserves	Could transfer to other reserves	
			Total Other Items - One Time		1,726,010

Items for Consideration from Board					
General / Other	Hotel/Motel	Total	Item	Notes	Hold?
Specific Board Identified Items					
Community Events					
	10,000	10,000	Contributions to WSEC		Hold
	7,500	7,500	WSEC PT Staff		Hold
	24,000	24,000	WSEC Potential Additional for staffing	Potential set aside only; not part of any current arrangement with WSEC	Hold
	2,000	2,000	WSEC Office Improvements	WSEC office - remove carpet, install tile - Bldg Impr	
1,500		1,500	WSEC Volunteer Event		Hold
	44,700	44,700	Special Events Wages in Hotel/Motel	Fire, Police, & PW	
	6,950	6,950	Community Events Wages	PW	
	5,000	5,000	Special Events Grants - Park District		Hold
750		750	Special Events Grants - Memorial Day Parade		Hold
	25,000	25,000	Additional Hotel/Motel Grants for Events		Hold
2,250	125,150	127,400	Total Community Events		
Downtown Beautification					
	16,500	16,500	Downtown Flowers	Base (15,000) + Increase (3,000) + CBD planters (1,500)	
	39,410	39,410	Downtown Flower Watering	FT & Seasonal Wages	
	16,400	16,400	Downtown Flower Watering - Weekend		Hold
	15,000	15,000	Mural [1 time]	C/O	Hold
15,000		15,000	Life Safety Grants - Downtown	Grant	Hold
	25,000	25,000	Downtown Development Grants	Grant	Hold
	15,000	15,000	Tree Lights-Year Round	Base (15,000) + Increase (10,000)	
15,000	127,310	142,310	Total Downtown Beautification-related Items		
Other Contributions					
15,000		15,000	Retail Development Grant	Grant	Hold
	20,000	20,000	Richmond Educational Garden/Apiary		Hold

Items for Consideration from Board					
General / Other	Hotel/Motel	Total	Item	Notes	Hold?
24,000		24,000	DuPage Sr Citizen		Hold
4,000		4,000	DuPage Children Center		Hold
	10,000	10,000	Hotel Bid Fee Assistance - through Dupage CVB	DuPage Convention Visitors Bureau	
43,000	30,000	73,000	Total Other Contributions		
Payments to Organizations for Services / Memberships >\$20,000					
	40,700	40,700	DuPage Convention Visitors Bureau Dues	DuPage Convention Visitors Bureau	
26,000		26,000	DuPage Mayor's & Managers	Looking to hold dues payment until Aug/Sept	
20,800		20,800	DUMEG		
	24,000	24,000	Westmont Automile		Hold
	41,750	41,750	Westmont Chamber External Funding (41,000 ish)		
18,000	70,585	88,585	Westmont EDP		
1,500	1,500	3,000	WEDP - Community Marketing		Hold
66,300	178,535	244,835	Total Payments to Organizations for Services / Memberships >\$20,000		
Other High Visibility Programs					
	10,000	10,000	Sister City Program	Misc Services - Base (10,000) + Request for Travel/Lodging/Student Exchange/Events/Taste (15,410)	
	300,000	300,000	Gateway Wayfinding Signs		Hold
	41,700	41,700	100th Anniversary		
	20,000	20,000	100th Anniversary-Video Segments		
	50,000	50,000	100th Anniversary-Additional Request		Hold
0	421,700	421,700	Total Other High Visibility Programs		
126,550	453,995	580,545	Total Specific Items Identified - Ongoing		220,150
126,550	0	126,550	If we leave DuPage CVB - Amout we could apply towards general/capital funds		
126,550	\$120,000	246,550	If we keep DuPage CVB - Amout we could apply towards general/capital funds		
0	428,700	428,700	Total Specific Items Identified - 1 Time		365,000

3 - Moving Forward

- Balances Left After Budget
- Requests Not Included With Budget
- Recommendation
- Consider Community Assistance?
- Review Any Decisions



Recommendation

- **Hold \$3 M of Reserves**
- **Consider Amount for Assistance**
- **Plan in June to Identify \$1-1.5 M Cuts**
 - **Some in June**
 - **Larger Cuts If Needed Later**

Assistance

- **Water Rate Increase (\$285,000)**
- **Places for Eating**
 - **Deferment**
 - **Rebate - (\$80,000 1 month)**
- **Pooled Grants**

Decisions / Changes

-